



## MEETING OF THE SENATE

Monday, June 8, 2026  
3.30pm to 5.30pm

**Brown Family House of Learning, C7ístkten' (Winter House, Room HL190)**

## AGENDA

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The public Senate meetings are live streamed, and at the meeting time, non-Senators may [click here to join the meeting](#). The live-stream of the meeting is recorded and is used to assist with preparing the minutes. Once the minutes of a meeting are approved, the recording is deleted.

1. **Call to Order** — Dr. Airini
  - a. Remarks from the Chair
    - i. Territorial Acknowledgment
  - b. Acknowledgment of departing senators (Students)
    - i. Inderpreet Bains
    - ii. Ikenna Ezeka
    - iii. Ishan Kapoor
    - iv. Mishal Nizar
2. **Adoption of Agenda**
3. **Minutes of Previous Meeting**
  - a. Minutes of Senate meeting of May 25, 2026 (For Decision)
4. **Reports of Officers**
  - a. President and Vice-Chancellor — Dr. Airini
  - b. Provost and Vice-President Academic — Dr. Gordon Binsted

## 5. Reports of Committees

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- a. **Academic Planning and Priorities Committee (For Approval)** — Dr. Gordon Binsted

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- b. **Educational Programs Committee (For Information)** — Devon Graham

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- c. **University Tenure and Promotion Committee** — Dr. Gordon Binsted

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- i. UTPC Annual Report (For Information)
- ii. Proposed revisions to Departmental Standards, University Library (For Decision)

## 6. Business

- a. **Future Senate Discussion Topics (September 2026)** – Dr. Airini (Information)
  - i. Informal soundings with Senate (introducing ideas and gathering feedback)
  - ii. Timely communication of committee deliberations Bridging between Senate and Senate Committees

- b. **Senate Summer Executive Committee – Dr. Joel Wood**

- c. **Notice of Motion – Clarification of Consultation and Advice Processes - Senator Monica Sánchez-Flores**

“Be it resolved that Senate will strike a working group and invite Board of Governors representation, to clarify terminology, timelines, and processes for consultation and advice in practice (and according to law) for the purpose of effective communication and good governance.”

## 7. Business arising from the Minutes

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- a. Follow – up on Senate consultation, advice, and effective governance – Andrew Guerra

## 8. Question Period

## 9. Next Senate meeting

The next regular meeting of Senate is on Monday, September 28, 2026 in the Brown Family House of Learning, C7ístkte (Winter House), Room HL190.

## 10. Adjournment of Meeting



## MEETING OF THE SENATE

Monday, May 25, 2026  
3.30pm to 5.30pm

**Brown Family House of Learning, C7ístkteń (Winter House, Room HL190)**

## MINUTES

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### **Present:**

President Airini (Chair), Greg Anderson, Gordon Binsted, Mike Bluhm, David Carter, David Cormier, Yasmin Dean, DeDe DeRose, Katia Dilkina, Seán Donlan, Melba D'Souza, Jenna Goddard, Tania Gottschalk, Oleksandr Kondrashov, Brad Kozubski, Vivek Kumar, Aleece Laird, Laura Lamb, Gurjit Lalli, Ehsan Latif, Daleen Millard, Ryan Munden, John Patterson, Baldev Pooni, Gordon Rudolph, Mónica Sánchez-Flores, Anne St. John-Stark, Anne Terwiel, Mark Wallin, Juliana West, Joel Wood (Vice-Chair)

**Regrets:** Rita Leone, Krish Maharaj, Sarah Gibson

**Absent:** Inderpreet Bains, John Church, Ikenna Ezeka, James Lomen, Derek Knox, Mishal Nizar, Joanna Urban.

### **Executive and Others Present:**

Michael Henry (Chief of Staff), Scott Blackford (Associate General Counsel), Andrew Guerra (General Counsel), Shannon Wagner (Vice President, Research), Lily Copeland (Office of the President)

1. **Call to Order** — Dr. Airini  
President Airini, chair of senate, called the meeting to order at 3:30 pm.
2. **Adoption of Agenda**  
The chair of senate asked senators if there were any objections or changes to the agenda and, as there were none, the agenda was adopted as circulated.
3. **Minutes of Previous Meeting**
  - a. Minutes of Senate meeting of 26 April 2026.  
President Airini invited senators to identify any corrections required to the minutes of the senate meeting of April 26, 2026, and noting none the minutes were approved as circulated.
4. **Reports of Officers**
  - a. **President and Vice-Chancellor**

President and Vice-Chancellor Dr. Airini provided an update on the progress of research and scholarship at TRU, including work being undertaken by the Research Chair on Climate Change.

At Williams Lake, enrolment has continued, and the campus is still welcoming international students, despite an overall decline in international enrolments across TRU campuses. This remains a challenging time for colleagues and leaders at TRU Williams Lake.

TRU remains committed to offering post-secondary education in Williams Lake. Two key decisions are pending:

1. Programs to be offered
2. Facilities

Dr. Airini asked senators to help promote the LPN program in order to sustain it. Approximately 5,000 bursaries are available for the Williams Lake cohort.

Lytton Satellite Campus:

Trades students have completed their fourth year in Carpentry, with seven students qualifying as Red Seal carpenters.

Williams Lake Campus:

No final decisions have been made. A Board of Governors (BoG) meeting in June will address the future of the campus.

Dr. Airini also noted:

- Upcoming local government meetings focused on partnerships and industry engagement
- TRU will host the Governor General's Conference on Sustainable Prosperity next week
- Merit and long-term service awards are forthcoming

## **b. Provost and Vice-President Academic**

Provost and Vice-President Academic Dr. Gordon Binsted reported on:

- Meetings in Ottawa with government representatives regarding TRU
- Ratification of the agreement between TRU and TRUFA, with thanks extended to both bargaining teams
- An MOU with Tk'emlúps, reinforcing commitments to partnership and reconciliation

Dr. Binsted also acknowledged faculty, staff, and students for their support over the past year.

## **5. Reports of Committees**

### **a. Academic Planning and Priorities Committee**

Dr. Gordon Binsted, chair of the Budget Committee of Senate (BCOS), presented the report. He brought forward four EPC Category III course approvals for senate consideration, along with the proposed Flexible Delivery and Learning Modes Framework, which had been advanced from APPC for approval.

- i. **Category III, Baker Apprenticeships**
- ii. **Category III, Master of Science in Integrative Science**
- iii. **Category III, Administrative Assistant Online Certificate \*OL**

*On motion duly made and adopted, it was **RESOLVED** that senate approve the changes to the Baker Apprenticeships as presented.*

*On motion duly made and adopted, it was **RESOLVED** that senate approve the changes Master of Science in Integrative Science as presented.*

*On motion duly made and adopted, it was **RESOLVED** that senate approve the changes Administrative Assistant Online Certificate as presented.*

**b. Budget Committee of Senate**

Dr. Gordon Binsted noted this item was presented for information.

**c. Educational Programs Committee**

Devon Graham, chair, presented the report for information.

**d. Steering Committee**

Dr. James Sudhoff, chair, presented the report, which included one item requiring senate decision.

*On motion duly made and adopted, it was **RESOLVED** that senate approve Sarah Marting, Risk and Safety Services to the Steering Committee.*

**f. International Affairs Committee**

Baihua Chadwick presented the report for information and highlighted ongoing work of the committee (SIAC).

**g. Student Success Committee**

Sara Wolfe, co-chair, presented the report for information.

**6. Senate Consultation, Advice and Effective Governance Presentation – Andrew Guerra**

Andrew Guerra presented on senate consultation, advice and effective governance, highlighting the critical role of governance at the University. He responded to questions, including:

- Why the board holds in-camera sessions while senate does not
- Possibility of joint board/senate training sessions
- How it is determined whether senate consultation requirements have been met

**Action:** The presentation will be circulated to senators this week.

*On motion duly made and adopted, it was **RESOLVED** to amend the agenda to add Item 7: Question Period.*

## **7. Question Period – Vice-Chair Joel Wood**

It was noted that General Counsel had not yet answered a senator's request for examples of other universities that hold in-camera board meetings.

**Action:** General Counsel will investigate and provide examples, including institutions that do not hold in-camera sessions.

Additional discussion topics:

- Board and senate processes
- Points of escalation for issues arising between board and senate
- Discussion regarding FACT no longer being a faculty

A question was raised regarding the absence of the detailed written report from the April meeting in the package. Dr. Airini noted that this report will be brought forward at the September meeting.

## **8. Next Senate meeting**

- a. The next regular meeting of senate is on Monday, June 8, 2026 from 3:30pm-5:30pm in the Brown Family House of Learning, C7ístkte (Winter House), Room HL190.

## **9. Adjournment of Meeting**

As there were no additional agenda items for the public meeting, the meeting has been adjourned at 4:57 pm.



## ACADEMIC PLANNING AND PRIORITIES COMMITTEE JUNE 2026 REPORT TO SENATE

The May 28, 2026, meeting of APPC was chaired by Dr. Gordon Binsted, Chair, Academic Planning and Priorities Committee. The following items come forward from APPC to Senate:

### FOR APPROVAL

1. **Category III, Master of Education, Alana Hoare, EDSW**

[Comparison](#)

[All Fields](#)

#### *Approved Motion*

*On motion duly made and adopted, APPC recommends to Senate the changes to the Master of Education as presented.*

Category III: Update to admission requirements

2. **Category III, Post-Baccalaureate Diploma, Digital Marketing, Joyce Shang, Gaglardi**

[Comparison](#)

[All Fields](#)

#### *Approved Motion*

*On motion duly made and adopted, APPC recommends to Senate the modifications to the Post-Baccalaureate Diploma, Digital Marketing as presented.*

Category III: Update to admissions and program structure

3. **Policy Update, Integrity in Research and Scholarship ED 15-2, Shannon Smyrl, Policy Subcommittee of APPC**

#### *Approved Motion*

*On motion duly made and adopted, APPC recommends to Senate the modifications to Policy ED 15-2 as presented.*

### FOR INFORMATION

1. Abeyance, Medical Laboratory Assistant National Certificate Program (OL)
2. Chemical Biology Action Plan
3. Regenerative Agriculture Mid-Cycle Review
4. Bachelor of Natural Resource Science Mid-Cycle Review
5. Gaglardi Diploma and Certificate Programs Action Plan

## APPC REPORT TO SENATE JUNE 2026

EPC Category II Approvals, Devon Graham, EPC Chair

New courses

1. ECON 4340 Causal Inference for Business Economics and Policy
2. LAWF 3330 TRU Law Review
3. MKTG 4580 Marketing Analytics

Respectfully submitted on May 28, 2026 by



Gordon Binsted,  
Chair, Academic Planning and Priorities Committee

EDUCATIONAL PROGRAMS COMMITTEE (EPC)  
REPORT TO SENATE FOR JUNE 2026

The following approvals from the May 27, 2026 meeting of the Educational Programs Committee (EPC) are reported to Senate for information purposes:

**Provisional Approval:** RESP 2550 Mechanical Ventilation

[Category I Modifications](#)

1. ADVG 1010 Introduction to Adventure Tourism
2. ADVG 1020 Wilderness Travel
3. ADVG 1050 Guiding Leadership 1
4. ADVG 1110 Emergency Situation, Search and Rescue Management
5. ADVG 1276 Adventure Industry Marketing
6. ADVG 2010 The Natural Environment
7. ADVG 2540 Kayak 4: Senior River Kayak Instructor
8. ADVG 2570 Ski Tour 2
9. ADVG 2730 Swiftwater Rescue Technician 4: Swiftwater Rescue Specialist

Respectfully submitted on May 28, 2026 by



Devon Graham, Chair, Educational Programs Committee



## UNIVERSITY TENURE AND PROMOTION COMMITTEE (UTPC)

Annual Report to Senate

For the Period July 1, 2025 – June 30, 2026

### **Membership from July 1, 2025 to June 30, 2026**

**Provost & Vice-President Academic**, Gordon Binsted (effective Mar 9, 2026)

**VP Research**, Shannon Wagner (ongoing)

**and Interim Provost & Vice-President Academic** (Jul 1, 2025 – Mar 8, 2026)

**Dean**, Faculty of Law, Daleen Millard

**Dean**, Faculty of Education and Social Work, Yasmin Dean

**Bob Gaglardi School of Business and Economics**, Mohammad Mahbobi

**Faculty of Adventure, Culinary Arts and Tourism**

Kellee Caton (Jul 1, 2025 – Sept 22, 2026)

Tara Duncan (effective Sept 23, 2025)

**Faculty of Arts**, Mónica Sánchez-Flores

**Faculty of Education and Social Work**

Juliana West (Jul 1 – 30, 2025)

Bala Nikku (effective Aug 20, 2025)

**Faculty of Law**, Seán Donlan

**Faculty of Science**, Sean McGuinness

**Faculty of Student Development**, Shawn Read

**Learning Design and Innovations**, Carolyn Ives (Jul 1, 2025 – Apr 30, 2026)

**School of Nursing**, Michelle Borgland

**School of Trades and Technology**, Paul Simpson

**University Library**, Julia Wells

**TRUFA Observer** (non-voting), Tara Lyster

Amy Paterson (substituted Jan 8 & 26, 2026)

### **Meeting Dates**

January 8, 15, 22, 29, 2026

March 12, 26, 2026

June 4, 2026

February 5, 12, 26, 2026

May 8, 2026

**Summary Table 2025/2026**

The number of Faculty Members recommended for tenure by their Division, Faculty or School Tenure & Promotion Committee (DFSTPC):	27
The number of Faculty Members recommended for promotion by their DFSTPC  Associate Teaching Professor (15) Associate Professor (9) Associate Librarian (2) Instructional Support II (3) Teaching Professor (1) Professor (5) Instructional Support III (1)	36
The number of Faculty Members not recommended for tenure by their DFSTPC	0
The number of Faculty Members not recommended for promotion by their DFSTPC  Associate Professor (1) Teaching Professor (1)	0  2
The number of Faculty Members recommended by the DFSTPC that were not recommended by the University Tenure and Promotion Committee	0
The number of Faculty Members not recommended by the DFSTPC that were recommended by the University Tenure and Promotion Committee.  Teaching Professor (1)	1

Respectfully submitted,



Gordon Binsted, PhD  
Provost and Vice-President Academic  
Chair, University Tenure and Promotion Committee



**THOMPSON  
RIVERS  
UNIVERSITY**

Office of the  
Provost and  
Vice-President  
Academic

## MEMORANDUM

**TO:** President Airini, Chair of Senate

**FROM:** Gordon Binsted, Chair, University Tenure and Promotion Committee

**DATE:** May 20, 2026

**RE:** Revised University Library Departmental Standards Documents

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On behalf of the University Tenure and Promotion Committee (UTPC), I respectfully submit the TRU Revised University Library Departmental Standards to Senate for approval as recommended by the UTPC at its meeting held on May 8, 2026

The vote to recommend these Departmental Standards to Senate was unanimous.

The departmental standards for your review can be found at [Senate materials-O365 - Standards - All Documents](#)

Date: June 1, 2026

To: Senate, Thompson Rivers University

From: Andrew Guerra, General Counsel

Re: Benchmarking of TRU's Board of Governors Meeting Practices: Open, Closed and In-camera Meetings across TRU's Peer Group

Attachment: [Memorandum prepared by Michal Jaworski, Partner, Clark Wilson LLP, dated June 1, 2026](#)

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### **Purpose**

To provide Senate with an external legal and comparative review of the use of open, closed, and in-camera meetings by university Boards of Governors for the purpose of benchmarking TRU's practices against comparable institutions.

### **Background**

At Senate's meeting held on May 25, 2026, Senators raised questions regarding TRU's Board of Governors' practice of including a standing in-camera session as part of its regular meeting cycle, and how that practice compares with other Canadian universities.

In response, TRU's General Counsel engaged external counsel specializing in university governance to review the legal framework in Canada and benchmark TRU's practice against comparable institutions in British Columbia and selected universities in other provinces.

### **Summary of Findings**

The attached memorandum concludes that TRU's practice is consistent with both the applicable legal framework and common governance practice in the university sector.

The memorandum confirms that the *University Act* gives university Boards broad authority to make rules for their meetings and transactions, including how meetings are structured. It further confirms that while universities may choose to hold open meetings, there is no statutory requirement that Board meetings be conducted publicly.

The memorandum also notes that BC public universities are subject to the *Freedom of Information and Protection of Privacy Act* (FIPPA), which governs access to records but also contains multiple protections for confidential information, including personal privacy, legal privilege, advice to a public body, financial interests, and relationships with governments and Indigenous communities. In that respect, the legislative framework supports the appropriateness of closed or in camera discussion where confidentiality is warranted.

On the comparative review, the memorandum found that all institutions reviewed make use of closed meetings, and that the practice of scheduling a standing closed meeting appears to be common among British Columbia universities. The review also found variation in sequencing, with some institutions holding the closed portion before the open session and others after, but in either case the regular inclusion of confidential meeting time is not unusual.

Finally, the memorandum identifies practical reasons supporting a standing closed or in camera session, including the relatively infrequent nature of Board meetings, the need to address sensitive matters appropriately, and the value of preserving time to raise confidential new business where necessary.

### **Conclusion**

The external review indicates that TRU's current practice reflects a standard and reasonable approach to university governance, balancing transparency with the Board's responsibility to deliberate confidential matters in an appropriate forum.

# Memorandum

**To** Andrew Guerra, General Counsel,  
Thompson Rivers University

**From** Michal Jaworski, Partner

**Date** June 1, 2026

**Re** **Board Meeting Types**

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First a note on terminology. For the purposes of this memorandum:

- An “open meeting” is a meeting of the Board that is open for members of the university community and the broader community to attend in person or virtually. These meetings are also sometimes referred to as “regular” or “public” meetings.
- A “closed meeting” is a meeting where only the Board of Governors is present, with other university executive and staff representatives present at the discretion of the Board, and an “in camera” meeting is a meeting of the Board without any university executives or staff. However, usage varies by institution, with some institutions using “in camera” to refer to “closed” meetings, and terms such as “*special in camera*” to refer to meetings of the Board without any university executives or staff.

In this memorandum, we discuss the practice and prevalence of in-camera meetings amongst the Boards of Governors of universities comparable to Thompson Rivers University (TRU).

## Context

TRU is continued under the *Thompson Rivers University Act* (British Columbia), which incorporates significant portions of the *University Act* (British Columbia), which applies to the other universities continued in British Columbia<sup>1</sup>.

The *University Act* contains the provisions relevant to the meetings of the Board of Governors. Of relevance to Board meetings is the following:

### *Powers of board*

*27 (1) The management, administration and control of the property, revenue, business and affairs of the university are vested in the board.*

*(2) Without limiting subsection (1) or the general powers conferred on the board by this Act, the board has the following powers:*

*(a) to make rules for the meetings of the board and its transactions;*

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<sup>1</sup> Royal Roads University, similar to TRU, is continued under its own statute (the *Royal Roads University Act*), which incorporates significant portions of the *University Act*.

Universities in B.C. are also “public bodies”, as defined in the *Freedom of Information and Protection of Privacy Act* (British Columbia) (*FIPPA*). As such, they are obligated to make certain “records” available to the public upon request, amongst other obligations, including the obligation to protect “personal information” in its custody or control. We confirm that “records” includes written records of Board meetings and meeting materials, nor does *FIPPA* generally require that meetings of public bodies be held in public.

Importantly, *FIPPA* contains extensive exemptions from disclosure requirements. The exemptions apply to protect the content of deliberations<sup>2</sup>, information that would reveal advice or recommendations developed by or for a public body<sup>3</sup>, information that is subject to solicitor client privilege<sup>4</sup>, information harmful to relationships between the university and government entities (local, provincial, federal or Indigenous)<sup>5</sup>, harmful to the financial or economic interests of the university<sup>6</sup>, information harmful to personal privacy<sup>7</sup> or third party business interests<sup>8</sup>, etc.

We confirm that the foregoing statutory provisions and the common law permit the Board to resolve to hold open meetings. However, they do not compel Boards to hold open meetings<sup>9</sup>. That is, the *University Act* empowers a university’s Board of Governors to decide how to run their Board meetings, and *FIPPA* does not require that such meetings be held in an open session—in fact, *FIPPA* supports the position that it is appropriate for the Board to hold certain deliberations in closed, and even in-camera, meetings in order to protect legitimate interests, such as the privacy interests of students, faculty and staff, and the institutions business and government-relations interests.

### Practical Considerations

Before we review the results of our scan of comparable universities, we note three practical considerations:

- (1) Most university Boards do not meet frequently. The *University Act* requires that Boards meet “at least once every 3 months”. As indicated from our review (below), most university Boards meet six times a year (every two months, with a 3-month break in the Summer). We also note that meetings are often scheduled a year in advance, and Board members, staff resources and the university community, benefit from realistic predictions of the time required for each meeting.

Given the infrequency of meetings, scheduling considerations, and, most importantly, the size and complexity of each university, it is, in our view, normal and reasonable for the Board of a university to anticipate that there will be matters that require in-camera deliberations at each Board meeting, and creating a place of it in each Board meeting cycle.

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<sup>2</sup> *FIPPA* s. 12(3)(b).

<sup>3</sup> *FIPPA* s. 13(1).

<sup>4</sup> *FIPPA* s. 14.

<sup>5</sup> *FIPPA* s. 16(1).

<sup>6</sup> *FIPPA* s. 17(1).

<sup>7</sup> *FIPPA* s. 22(1).

<sup>8</sup> *FIPPA* s. 21(1).

<sup>9</sup> Unlike other statutes that do compel open meetings (notably with exceptions broadly similar to those adopted by most universities). For example: the *Health Authorities Act* (see s. 8(3)); *Community Charter* (see s. 89); *Vancouver Charter* (see s. 165.1); *Police Act* (see s. 69); etc.

- (2) The Board benefits from opportunities to openly discuss matters that are before them. While most discussions can and should be held in public, there is considerable value in giving Board members the opportunity to bring confidential new business to the Board's attention in an in-camera setting, where it can be deliberated and, if so resolved, advanced in an appropriate fashion. Therefore, even if there are no agenda items for an in-camera meeting shared in advance of a meeting, there is value in having a standing in-camera meeting to create space for new business.
- (3) We understand that some Boards periodically review the minutes of closed meetings and publicly disclose those items that no longer need to remain confidential.

We have reviewed the publicly available materials published by the Boards of British Columbia's Special Purpose, Teaching Universities, as well as UBC, UVic, SFU and UNBC. For a broader perspective, we have reviewed the published materials from the University of Calgary, University of Saskatchewan, University of Winnipeg, University of Waterloo and University of Guelph. The detailed results of our review are attached here as a schedule.

### Conclusions

Except for institutions in Saskatchewan (who do not hold open meetings) and the University of Waterloo (who are required to hold open meetings by their founding statute), the Boards of the institutions have discretion regarding the conduct of Board meetings and have resolved to hold open Board meetings.

All institutions reviewed refer to the Board holding closed meetings.

The practice of scheduling a *standing* Closed meeting appears to be common in B.C., as set out in the Board's constating documents or public communications. Few institutions provide scheduling information regarding closed meetings, but the few who do are not consistent – some indicate that the closed meeting precedes the open meeting, and others that it follows the open meeting. The Boards of these institutions are well resourced and therefore, we can readily conclude that there is a good rationale for each approach.

### Schedule

Institution	Board required to hold open meetings by statute?	Typical No. of meetings per calendar year	Open Board Meetings?	Closed Board Meetings?	Are Closed meetings <i>standing</i> or as needed?	Criteria for in-camera or closed meetings	References
<b>Thompson Rivers University</b>	No.	5	Yes	Yes	Not indicated in Board Manual or Bylaws.	See Board Manual, page 15:1  See also section 3.(b) of the Board Bylaws	Board Manual  Board Bylaws
<b>Kwantlen Polytechnic University</b>	No.	6	Yes	Yes	Very likely.  “Closed Board Meetings ... <u>typically</u> follow a Regular Board Meeting” (Regular = public)	See Section 17 of the Board Governance Manual	Section 3, Bylaw No. 3  Section 17 of the Board Governance Manual
<b>University of the Fraser Valley</b>	No.	6	Yes	Yes	Yes. The published Board schedule describes meeting dates as follows: “Board Meeting (Open and Closed Sessions)”	See Section 1.4 of BGB – 110.14	BGB – 110.14 Board Meeting Management and Board Processes Management

**Schedule**

Institution	Board required to hold open meetings by statute?	Typical No. of meetings per calendar year	Open Board Meetings?	Closed Board Meetings?	Are Closed meetings <i>standing</i> or as needed?	Criteria for in-camera or closed meetings	References
<b>Vancouver Island University</b>	No.	6	Yes	Yes	<p>Yes.</p> <p>Website states that meetings “include both a Regular Open Meeting (open to the public) and a Closed Meeting (for confidential business).”</p> <p>Meeting schedule for 2025-2026 shows Closed Meetings scheduled prior to Open Meeting.</p>	See Section 11 of the Board Manual	Vancouver Island University Board Manual
<b>Emily Carr University of Art +Design</b>	No.	5	Yes	Yes	<p>Very likely.</p> <p>“Regular meetings with the board can <u>typically</u> include a session open to the public, a closed session, and an in-camera session. The Board of Governors can designate a session as closed or in-camera at any time. Likely not standing.”</p> <p>Meeting schedule on website specifically lists the times for open sessions only.</p>	See Section 5.4 of the Board of Governors Bylaws	Emily Carr University Board of Governors Bylaws

### Schedule

Institution	Board required to hold open meetings by statute?	Typical No. of meetings per calendar year	Open Board Meetings?	Closed Board Meetings?	Are Closed meetings <i>standing</i> or as needed?	Criteria for in-camera or closed meetings	References
<b>Capilano University</b>	No.	5	Yes	Yes	<p>Yes. "Closed meetings typically precede an open board meeting and often continue after the end of the open meeting. Open meetings are open to observation unless specified."</p> <p>"The Board will often debrief in-camera after an open session without members of the University Executive present."</p> <p>The Board schedule does not indicate when closed or in-camera meetings are scheduled.</p>	<p>See Section 32(d)(i)(a-g) of the Board Manual for list of matters considered at a closed session</p> <p>See Section 32(d)(iii)(a-d) of the Board Manual for list of matters including the debrief considered at in-camera meetings</p>	Capilano University Board of Governance Manual
<b>University of British Columbia</b>	No.	5	Yes	Yes	<p>Yes.</p> <p>"Meetings of the Board of Governors are divided into two parts, the 'open' and the 'closed'. <u>The open part is held first</u>, allowing the Board to defer consideration of an</p>	See Section 9.3 of the Board of Governors Manual	<p>UBC Board of Governors Manual</p> <p>UBC Board of Governors' Meeting Rules and Practices</p>

**Schedule**

<b>Institution</b>	<b>Board required to hold open meetings by statute?</b>	<b>Typical No. of meetings per calendar year</b>	<b>Open Board Meetings?</b>	<b>Closed Board Meetings?</b>	<b>Are Closed meetings <i>standing</i> or as needed?</b>	<b>Criteria for in-camera or closed meetings</b>	<b>References</b>
					item to the closed part of the meeting if it emerges in the course of discussion that the item should be considered in private.”		
<b>Simon Fraser University</b>	No.	6	Yes	Yes	No indication in the Board Rules or schedule.	See Section 7.1 and 8.0 of the Rules of the Board of Governors	SFU Rules of the Board of Governors

### Schedule

Institution	Board required to hold open meetings by statute?	Typical No. of meetings per calendar year	Open Board Meetings?	Closed Board Meetings?	Are Closed meetings <i>standing</i> or as needed?	Criteria for in-camera or closed meetings	References
<b>University of Victoria</b>	No.	6	Yes	Yes	<p>Very likely.</p> <p>No indication in the Board Procedures or schedule, but the following statement is published by the Board:</p> <p>“Each two-day session of the Board consists of an initial day of committee meetings followed by separate open and closed sessions of the Board.”</p>	<p>See Section 3.4 of the Procedures of the Board</p> <p>See Section 3.14 of the Procedures of the Board</p>	<p>UVIC Board of Governors Meeting Schedules</p> <p>UVIC Procedures of the Board</p> <p>How the Board works - University of Victoria</p>
<b>University of Northern British Columbia</b>	No.	6	Yes	Yes	<p>Yes.</p> <p>“At the discretion of the Chair, Board meetings may begin, and/or end with brief in-camera session(s), and the balance of the meeting will be divided into a Public and Closed Session.”</p>	<p>See Sections 9.5 and 9.6 of the Board Rules</p>	<p>UNBC Board Rules</p>

Schedule

Institution	Board required to hold open meetings by statute?	Typical No. of meetings per calendar year	Open Board Meetings?	Closed Board Meetings?	Are Closed meetings <i>standing</i> or as needed?	Criteria for in-camera or closed meetings	References
University of Calgary	No.	5	Yes	Yes	No indication from Board Bylaws or Schedule.	See Section 8.5.3 of the University of Calgary Board of Governors Bylaws	University of Calgary Board of Governors and Standing Committees Schedule  University of Calgary Board of Governors Bylaws
University of Saskatchewan	No.	5	No	Yes	The Board of Governance Standards and Bylaws indicate that board meetings are open only to board members and resource officers.  The Meeting Minutes website indicates that the University provides “non-confidential business from its meetings to the public”.	n/a	University of Saskatchewan Board of Governance Standards and Guidelines  University of Saskatchewan Board Bylaws  Meetings - Board of Governors - Governance Office (expand

**Schedule**

<b>Institution</b>	<b>Board required to hold open meetings by statute?</b>	<b>Typical No. of meetings per calendar year</b>	<b>Open Board Meetings?</b>	<b>Closed Board Meetings?</b>	<b>Are Closed meetings <i>standing</i> or as needed?</b>	<b>Criteria for in-camera or closed meetings</b>	<b>References</b>
							the tab under Meeting Minutes, 2025-2026)
<b>University of Regina</b>	No.	5	No	Yes	<p>The Board Bylaws state "Board meetings shall be closed except for persons invited to attend."</p> <p>"Public access to Board agenda materials and in camera minutes will be provided only through the University Secretary in accordance with <i>The Local Authority Freedom of Information and Protection of Privacy Act.</i>"</p>	n/a	Board Bylaws
<b>University of Winnipeg</b>	No.	6	Yes	Unclear	Public information does not provide any indication.	Not available.	University of Winnipeg Board of Regents Website

### Schedule

Institution	Board required to hold open meetings by statute?	Typical No. of meetings per calendar year	Open Board Meetings?	Closed Board Meetings?	Are Closed meetings <i>standing</i> or as needed?	Criteria for in-camera or closed meetings	References
<b>University of Waterloo</b>	Yes. (see section 27(1) of the <a href="#">University of Waterloo Act</a> .)	4	Yes	Yes	No indication from the Board Bylaws.  “The Board, notwithstanding the provisions of the preceding paragraphs and <u>provided that all meetings shall begin in open session</u> , shall have the right to hold that part of any meeting in camera where confidential financial matters of the University are being considered, or where intimate financial or personal matters of any person may be disclosed, unless such person requests that such part of the meeting be open to the public.”	See Sections D(1), D(10-12) of Bylaw 1.  See also Sections 3 and 4 of the University of Waterloo Guidelines for Use of Confidential and In-Camera Sessions	University of Waterloo Board of Governors Bylaw 1  University of Waterloo Guidelines for Use of Confidential and In-Camera Sessions
<b>University of Guelph</b>	No.	4	Yes	Yes	No indication from the Board Bylaws.	See Section 5.3 of the University of Guelph Board of Governors Bylaw No. 1	University of Guelph Board of Governors Bylaw No. 1  Good Governance

**Schedule**

<b>Institution</b>	<b>Board required to hold open meetings by statute?</b>	<b>Typical No. of meetings per calendar year</b>	<b>Open Board Meetings?</b>	<b>Closed Board Meetings?</b>	<b>Are Closed meetings <i>standing</i> or as needed?</b>	<b>Criteria for in-camera or closed meetings</b>	<b>References</b>
						See also Section 10.3 of the Good Governance Policy for the Board of Governors	Policy for the Board of Governors